

**RURAL MUNICIPALITY OF INDIAN HEAD NO. 156**  
Statement of Operations  
For the year ended December 31, 2021

Statement 2

|   | 2021 Budget         | 2021                | 2020                |
|---|---------------------|---------------------|---------------------|
| <b>Revenues</b>   |                     |                     |                     |
| Taxes and Other Unconditional Revenue                       | \$ 1,626,164        | \$ 1,625,982        | \$ 1,662,185        |
| Fees and Charges  | 200,920             | 262,157             | 227,688             |
| Conditional Grants  | 31,807              | 35,401              | 39,355              |
| Tangible Capital Assets Sales - Gain                        | -                   | (106,510)           | (12,699)            |
| Land Sales - Gain   | -                   | -                   | 25,762              |
| Investment Income and Commissions                           | 19,800              | 20,319              | 500                 |
| Other Revenues  | -                   | -                   | -                   |
| <b>Total Revenues</b>                                       | <b>1,878,691</b>    | <b>1,837,349</b>    | <b>1,942,791</b>    |
| <b>Expenses</b>   |                     |                     |                     |
| General Government Services                                 | 202,476             | 207,860             | 196,013             |
| Protective Services   | 91,167              | 115,685             | 75,738              |
| Transportation Services                                     | 1,266,287           | 1,292,867           | 1,190,194           |
| Environmental and Public Health Services                    | 54,982              | 51,356              | 50,846              |
| Planning and Development Services                           | 1,320               | 3,040               | 11,507              |
| Recreation and Cultural Services                            | 5,981               | 6,203               | 6,331               |
| Utility Services  | -                   | -                   | -                   |
| <b>Total Expenses</b>                                       | <b>1,622,213</b>    | <b>1,677,011</b>    | <b>1,530,629</b>    |
| <b>Surplus (Deficit) before Other Capital Contributions</b> | <b>256,478</b>      | <b>160,338</b>      | <b>412,162</b>      |
| Provincial/Federal Capital Grants and Contributions         | 34,824              | 40,942              | 78,029              |
| <b>Surplus (Deficit) of Revenues over Expenses</b>          | <b>291,302</b>      | <b>201,280</b>      | <b>490,191</b>      |
| <b>Accumulated Surplus (Deficit), Beginning of Year</b>     | <b>9,209,074</b>    | <b>9,209,074</b>    | <b>8,718,883</b>    |
| <b>Accumulated Surplus (Deficit), End of Year</b>           | <b>\$ 9,500,376</b> | <b>\$ 9,410,354</b> | <b>\$ 9,209,074</b> |

**REPORT OF THE INDEPENDENT AUDITORS' ON THE SUMMARY FINANCIAL STATEMENTS**

To the Reeve and Councillors  
RURAL MUNICIPALITY OF INDIAN HEAD NO. 156

**Opinion**

The summary financial statements, which comprise the statement of financial position as at December 31, 2021 and the statement of operations for the year then ended, are derived from the audited financial statements of the RURAL MUNICIPALITY OF INDIAN HEAD NO. 156 for the year ended December 31, 2021.

In our opinion, the accompanying summary financial statements are a fair summary of the audited financial statements in accordance with Canadian public sector accounting standards.

**Summary Financial Statements**

The summary financial statements do not contain all the disclosures required by Canadian public sector accounting standards. Reading the summary financial statements and the auditors' report thereon, therefore, is not a substitute for reading the municipality's audited financial statements and the auditors' report thereon.

**The Audited Financial Statements and Our Report Thereon**

We expressed an unmodified audit opinion on the audited financial statements in our report dated March 10, 2022.

**Management's Responsibility for the Summary Financial Statements**

Management is responsible for the preparation of the summary financial statements in accordance with Canadian public sector accounting standards.

**Auditors' Responsibility**

Our responsibility is to express an opinion on whether the summary financial statements are a fair summary of the audited financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements".

*Dudley & Company*  
Dudley & Company LLP  
Chartered Professional Accountants



**RURAL MUNICIPALITY OF INDIAN HEAD NO. 156**  
 Statement of Financial Position  
 As at December 31, 2021

Statement 1

|                                      | 2021                | 2020                |
|--------------------------------------|---------------------|---------------------|
| <b>ASSETS</b>                        |                     |                     |
| <b>Financial Assets</b>              |                     |                     |
| Cash and Temporary Investments       | \$ 2,476,662        | \$ 2,533,912        |
| Taxes Receivable - Municipal         | 22,843              | 24,631              |
| Other Accounts Receivable            | 123,352             | 67,183              |
| Land for Resale                      | -                   | -                   |
| SARM                                 | 90,554              | 83,943              |
| Other                                | 75                  | 75                  |
| <b>Total Financial Assets</b>        | <b>2,713,486</b>    | <b>2,709,744</b>    |
| <b>LIABILITIES</b>                   |                     |                     |
| Bank Indebtedness                    | -                   | -                   |
| Accounts Payable                     | -                   | -                   |
| Accrued Liabilities Payable          | 63,546              | 27,917              |
| Deposits                             | -                   | -                   |
| Deferred Revenue                     | -                   | -                   |
| Accrued Landfill Costs               | -                   | -                   |
| Other Liabilities                    | -                   | -                   |
| Long-Term Debt                       | -                   | -                   |
| Lease Obligations                    | -                   | -                   |
| <b>Total Liabilities</b>             | <b>63,546</b>       | <b>27,917</b>       |
| <b>NET FINANCIAL ASSETS</b>          | <b>2,649,940</b>    | <b>2,681,827</b>    |
| <b>NET FINANCIAL ASSETS</b>          |                     |                     |
| Tangible Capital Assets              | 6,590,708           | 6,472,640           |
| Prepayment and Deferred Charges      | -                   | -                   |
| Stock and Supplies                   | 169,706             | 54,607              |
| Other                                | -                   | -                   |
| <b>Total Non-Financial Assets</b>    | <b>6,760,414</b>    | <b>6,527,247</b>    |
| <b>Accumulated Surplus (Deficit)</b> | <b>\$ 9,410,354</b> | <b>\$ 9,209,074</b> |

**MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

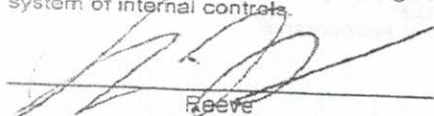
To the Residents of the  
 RURAL MUNICIPALITY OF INDIAN HEAD NO. 156

Management of the **RURAL MUNICIPALITY OF INDIAN HEAD NO. 156** has the responsibility for preparing the accompanying financial statements and ensuring that all information in the related reports is consistent with the statements. This responsibility includes selecting appropriate accounting policies and making objective judgments and estimates in accordance with Canadian public sector accounting standards.

In discharging its responsibilities for the integrity and fairness of the financial statements and for the accounting systems from which they are derived, management maintains the necessary systems of internal controls designed to provide assurance that transactions are authorized, assets are safeguarded and proper records maintained.

Ultimate responsibility for financial statements to the residents of the municipality lies with the Council who review the financial statements in detail with management prior to their approval for publication.

External auditors are appointed by the Council to audit the financial statements and are available to meet separately with both the Council and management to review their findings. The external auditors have full and free access to the Council to discuss their audit and their findings as to the integrity of the municipality's financial reporting and the adequacy of the system of internal controls.

  
 Reeve

  
 Administrator